





Tuyid-Webinar: Creditor Relations in Tough Times

Why Creditor Relations matters

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Speaker



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Agenda



Why Creditor Relations makes a difference?

Creditor Relations as the fundament of Capital Governance!

2 Why Secondary Market Coverage is Key?

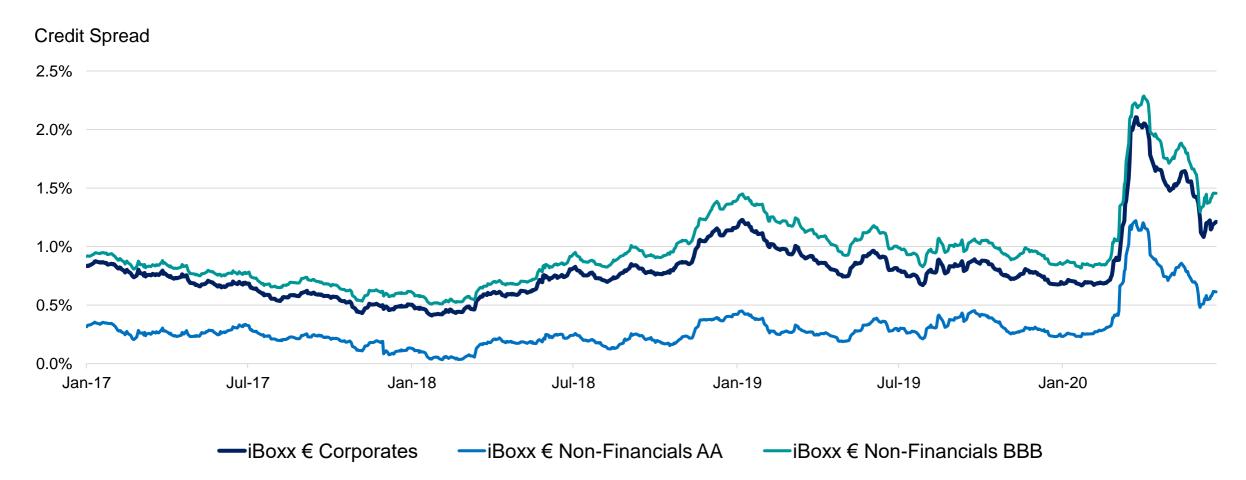
How are the primary and secondary markets linked?



How to identify prices and players in the secondary markets?



Debt Market Update – Market Reaction to Outbreak of COVID-19





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Creditor Relations as an integral part of Capital Governance



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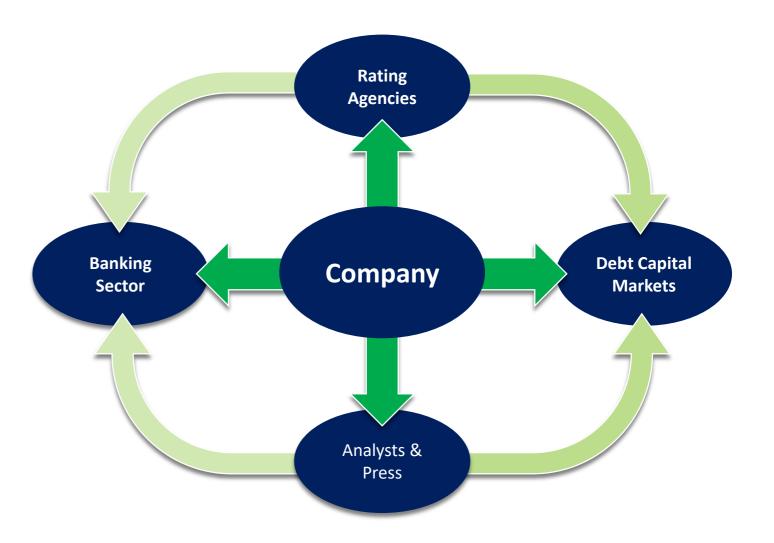


Creditor Relations is

- Strategic
- Continous
- Interaktive

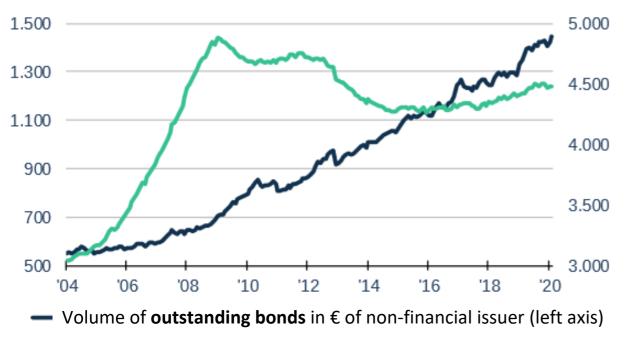
Relationsship Management to

- Lenders (current and potential)
- Intermediaries
 - Rating Agencies
 - Fixed Income Analysts
 - Financial Market Press



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Loan-to-Bond Trend: Increasing Importance of DCMs



Volume of **loans** in € granted to non-financial companies (right axis)

Source: LBBW / EZB

Key Drivers





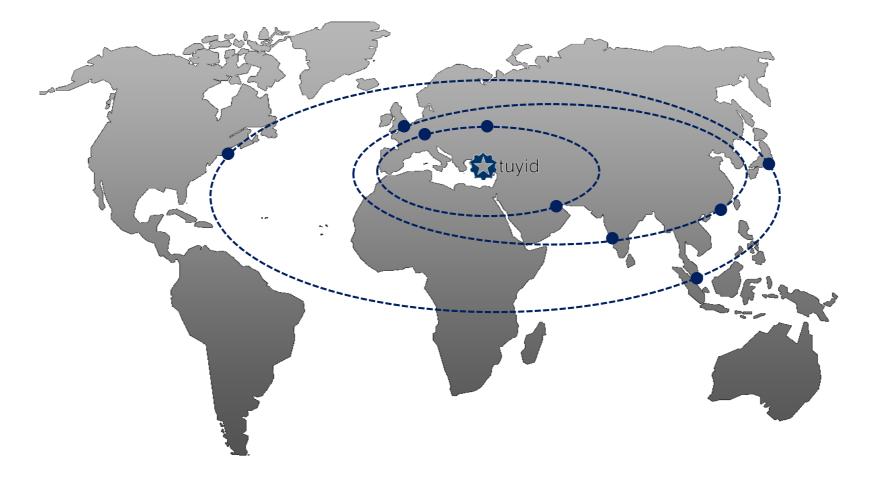
Increasing demand for corporate bonds



Increased financial freedom

Expanding the company's lenders base to lower interest expenses





... Debt Capital Markets are international



1

Ongoing access to Debt Capital Markets (DCM)

Debt has to be refinanced continously. Ongoing access to different segments/markets of the DCMs is **key for corporate survival** – especially in a crisis.

2

Reducing Interest Expenses

Interest expenses granted to lenders has a **direct impact on earnings**. DCMs offer access to international funding.



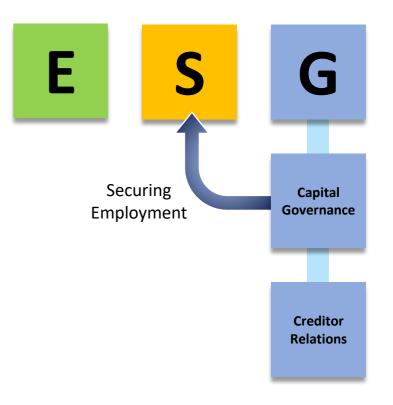
Raise Company Profile

Creditor Relations offer a high potential to raise the company profile - like PR and IR. Creditor Relations is a substantial component of **Corporate and Capital Governance**.

Creditor Relations as part of Capital Governance

Creditor Relations is an integral part of Capital Governance

- **Capital Governance** is a segment of Corporate Governance and refers to the **capital structure**
- Digitalization and artificial intelligence enables financial markets to **analyze capital structure in every detail**
- Shareholder want to make sure that their money is well spent and a company pays only the **lowest interest** possible



Creditor Relations is key – also for Shareholder

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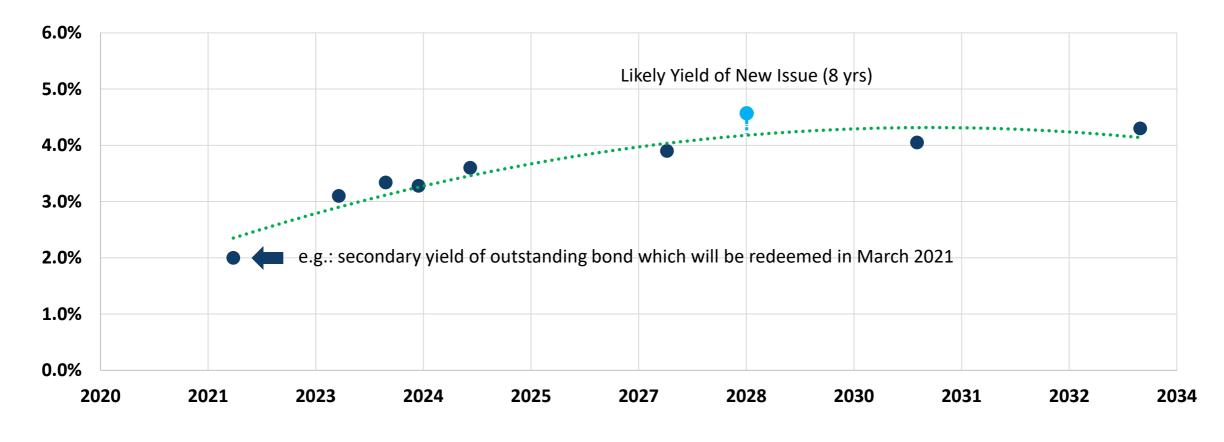
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Secondary Market is ultimate benchmark for pricing new issues

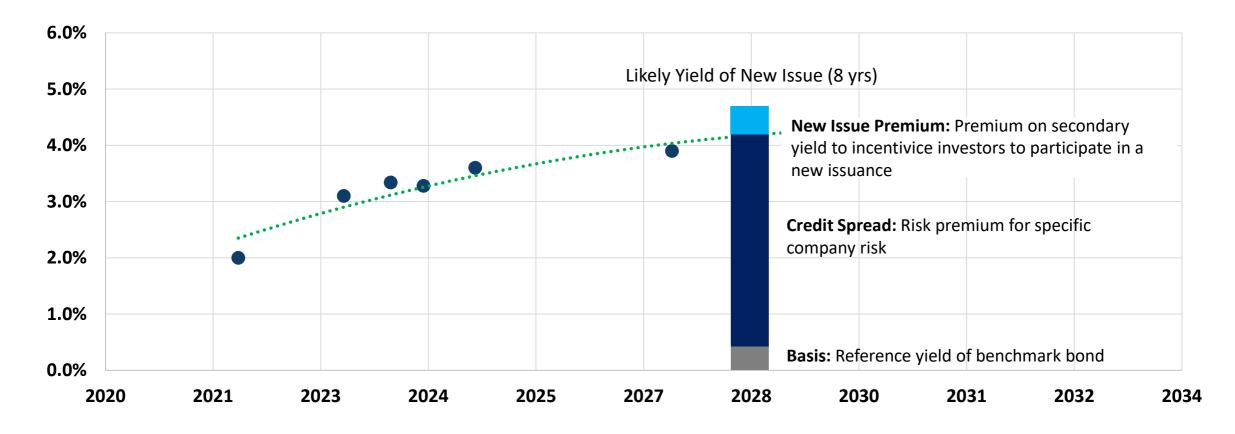


Yield of outstanding bonds of an issuer ---- Secondary Curve

•••• New Issue Premium



Yield of corporate bonds consists of different components

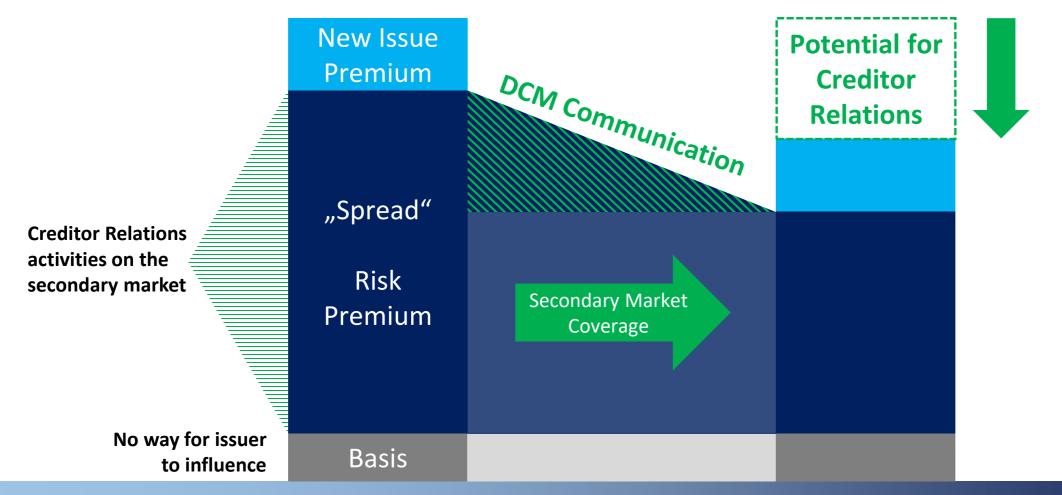


Yield of outstanding bonds of an issuer

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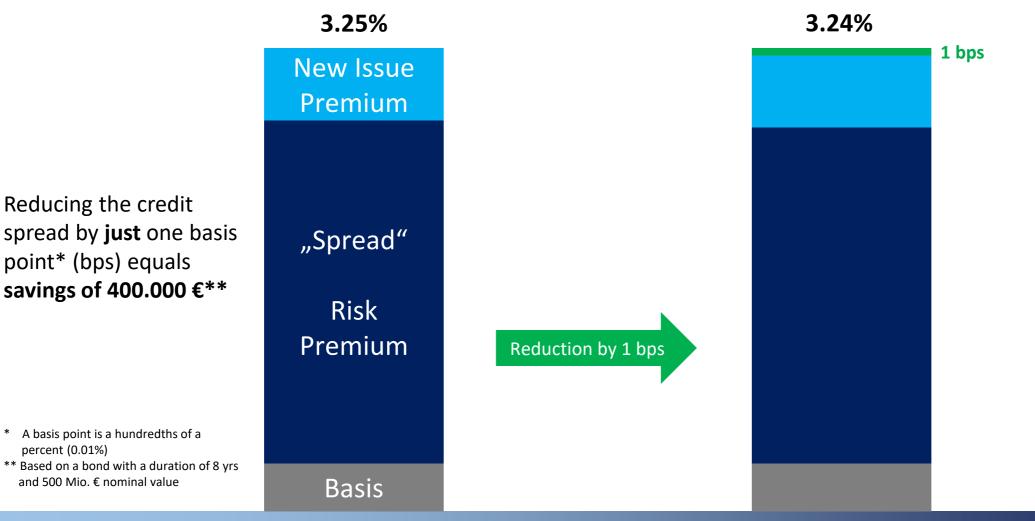
Improved DCM Communication lowers risk premium



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Reduction of Issuance Yield through Creditor Relations

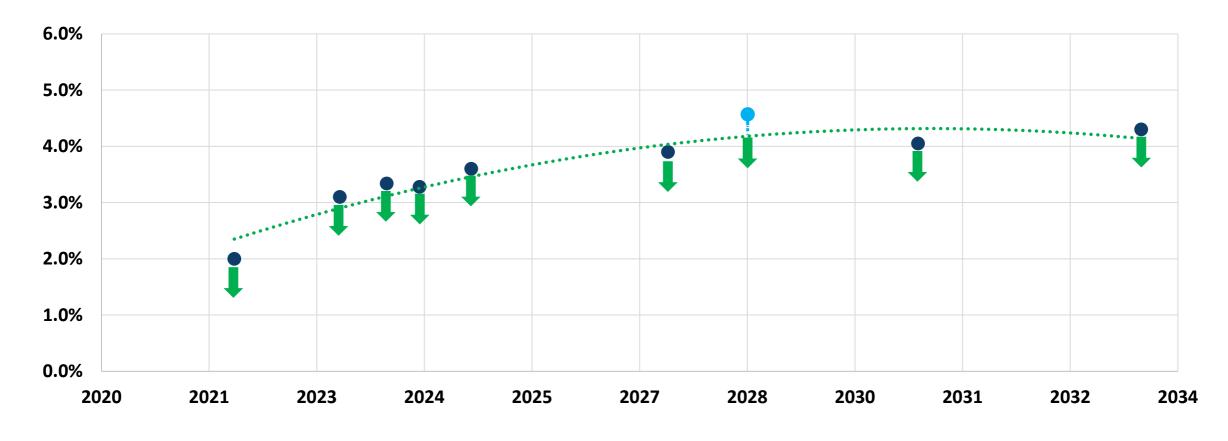


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Secondary Credit Curve



Lowering an issuer's secondary credit curve key target of CR



Yield of outstanding bonds of an issuer

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The Difference between Equity and Fixed Income

Equity

- Frequently traded on the exchange- high transparency
- Constant dialog with investors by the Investor Relations department
- Company driven engagement with investors
 (Mifid II)
- Equity price easy to determine and basis for a capital increase and company value
- Investment Philosophy: Upside-Orientation

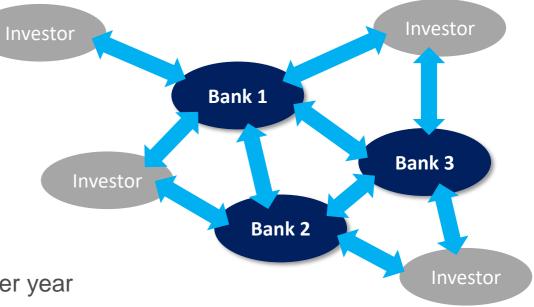
Fixed Income

- Traded over the counter (OTC) low transparency
- Focus on deal related roadshows
- Communication driven by **Treasury** (different focus)
- Trading in the **secondary market**
 - > Buyers and Sellers not known
 - > Secondary market not in focus
- Mainly institutional investors
- Investment Philosophy: Avoid risk!



BUY and HOLD? – Bonds are traded!

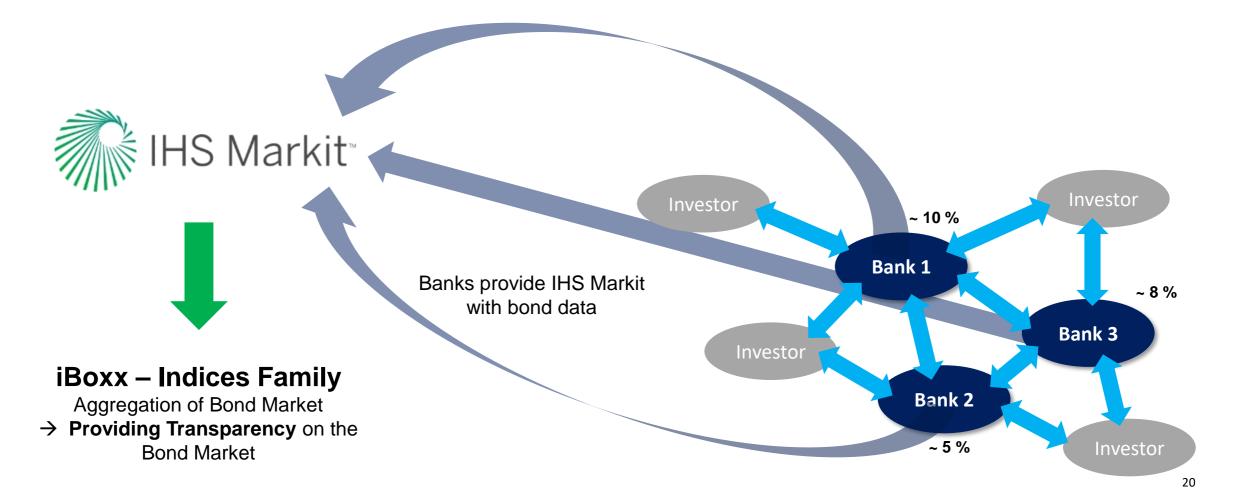
- OTC vs Exchange traded
 - > Bi-lateral trading \rightarrow Interbanking market
 - > Decentralized
 - > Volume and prices are not publicly disclosed
- 70% 80% of the bond (volume) is frequently traded:
 - > The total volume of a bond is traded (turn-over) 2-3 times per year
- Active investors (eg. Pension funds) have to trade to outperform the market
- Passive investors (ETF) have to trade to stay liquid



OTC-Trading of Bonds

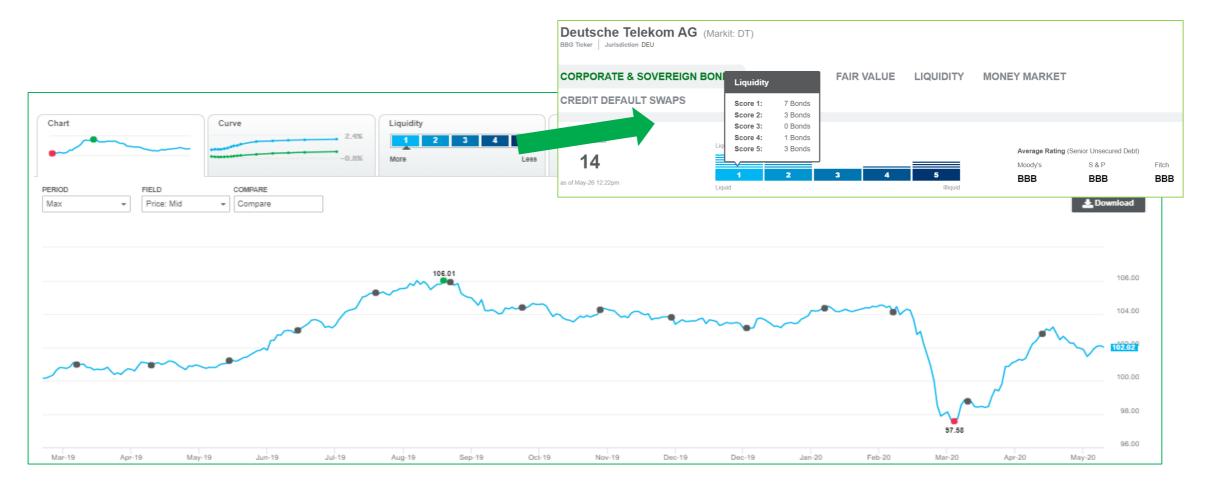


Data Sources of iBoxx





Liquidity and Price in the Secondary Market – Price Viewer





Bondholder Identification – accurate data is key

Due to the low transparency it is crucial to identify the holders in the secondary market.

Publicly available data (Bloomberg etc.) represents only a very small and outdated portion of holdings.

Identify your bonds on a regular basis

- Bondholders in the secondary market can be identified (+85%)
 - Investor with full contact details of the decision maker
 - Fundament for roadshow planning
- Cross ownership Analysis
 - Allocation list (Primary Market) and Secondary market
 - Holders, Buyers and Seller

The secondary market has a substantial influence on the interest of the next bond!



Key Take-aways



Key Benefits of Creditor Relations

- Access to International debt capital markets
- Lowering Interest Rates
- Raising company profile

Creditor Relations is a key component for Capital Governance, as part of ESG extremely relevant for shareholders



Secondary markets are the key benchmark for the next bonds interest rates

• 1 basis point (0.01%) has a massive impact on the company earnings

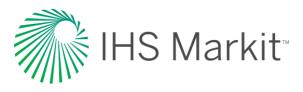


Know your investors

- Price
- Liquidity
- Holders in the secondary market



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